

A wide-angle photograph of the Houston skyline. In the foreground, a lush green park with several trees and a paved path leads towards the city. The middle ground is filled with various skyscrapers, including the prominent blue glass tower of JPMorgan Chase. The background shows a clear blue sky with scattered white clouds. The text 'COMPLETE COMMUNITIES' is overlaid in large white letters, and a subtitle is in a semi-transparent box below it.

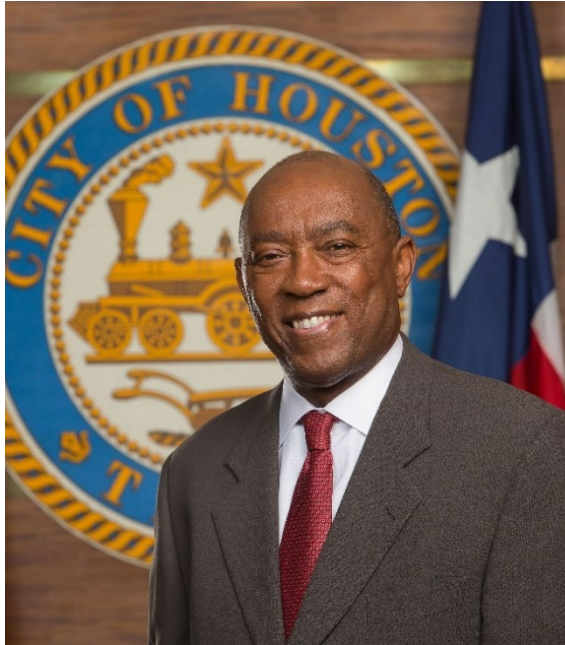
COMPLETE COMMUNITIES

Mayor Sylvester Turner's plan for a more equitable Houston



CITY OF HOUSTON - COMPLETE COMMUNITIES MESSAGE FROM THE MAYOR

Complete Communities is Mayor Sylvester Turner's plan to revitalize Houston's most under-resourced neighborhoods.



"As Houston continues to grow, so do the diverse needs of our residents and neighborhoods. Ensuring that all Houstonians have equal access to quality services and amenities requires a cross-sector approach. By tapping the strengths of our community members, nonprofits, businesses and philanthropic partners, together, we can build a stronger and more resilient city."

-Mayor Sylvester Turner



MISSION

The mission of Complete Communities is to create a more equitable and prosperous city for all Houstonians by working with local stakeholders and cross-sector partners to improve designated neighborhoods.

The Mayor's Office of Complete Communities facilitates and promotes innovative public projects that address needs and improve access to services for residents and businesses in the designated neighborhoods.

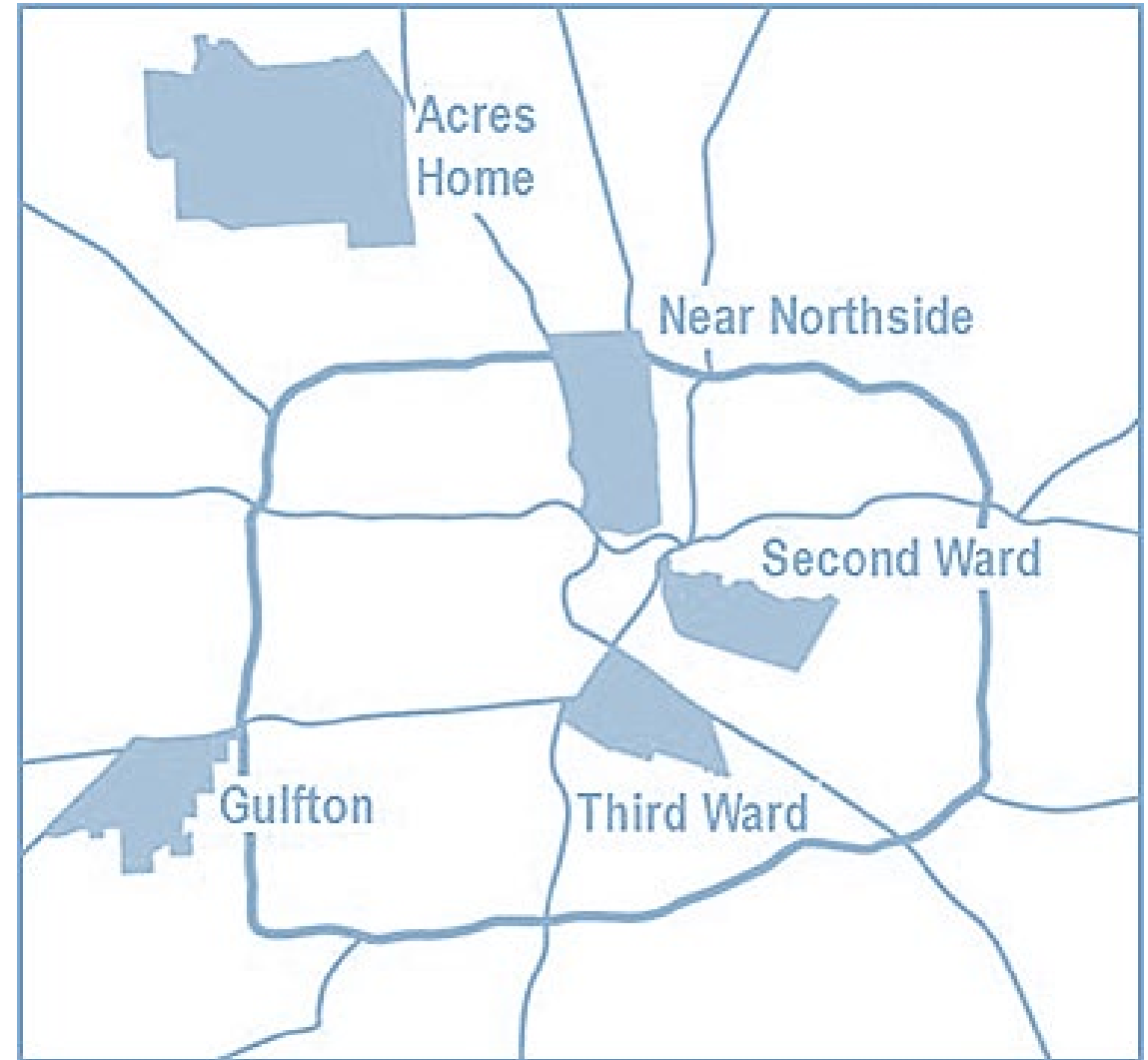




TARGET NEIGHBORHOODS

Five low-to-moderate income neighborhoods were selected for the pilot launched in April 2017:

- ✓ Acres Home
- ✓ Gulfton
- ✓ Near Northside
- ✓ Second Ward
- ✓ Third Ward





CITY OF HOUSTON - COMPLETE COMMUNITIES:

COMMUNITY ENGAGEMENT

The City of Houston Planning and Development Department led a six-month community engagement and planning process in each of the pilot communities, which included residents, city planners, service providers, faith-based organizations, business owners, and philanthropic and civic leaders:



- **14** public meetings
- **3,500** participants, who shared their insights and visions
- **365+** proposed projects



CITY OF HOUSTON - COMPLETE COMMUNITIES:

ACTION PLANS & PROJECT PRIORITIES

Each neighborhood created a Complete Communities **Action Plan** that outlines a vision, policies, goals, and projects that were identified through the community engagement process. Project areas:



Civic Engagement



Economy & Jobs



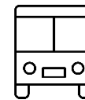
Education



Health



Housing



Mobility & Infrastructure



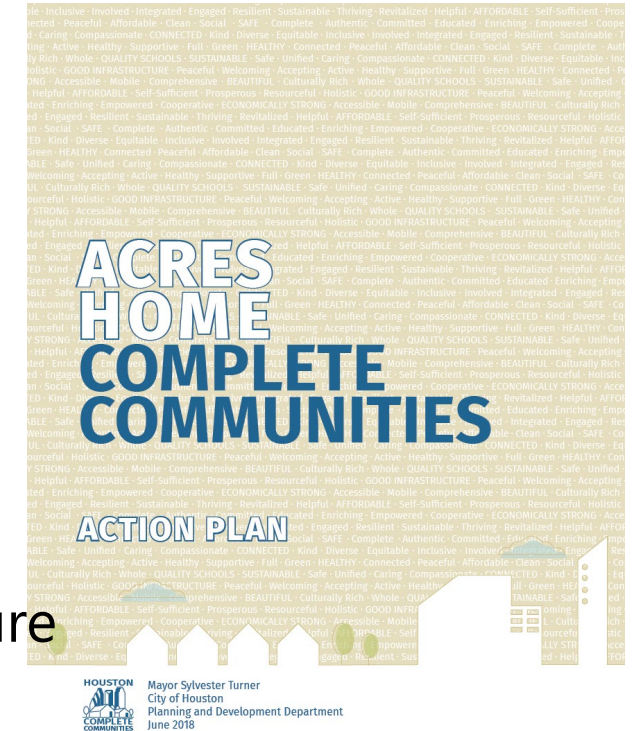
Neighborhood Character



Parks & Community Amenities



Safety





TIMELINE FOR THE PILOT PHASE

Early 2017

- Mayor Turner announced the pilot program and the first five neighborhoods

Mid 2017

- Extensive outreach to civic leaders, including small group meetings and local events
- Identification of project ideas begins

Late 2017

- Public meetings
- Continued small group outreach
- Prioritization of projects
- Identification of implementation strategies

Early 2018

- Creation and publication of Complete Community Action Plans for each neighborhood
- Creation of implementation strategies

Late 2018

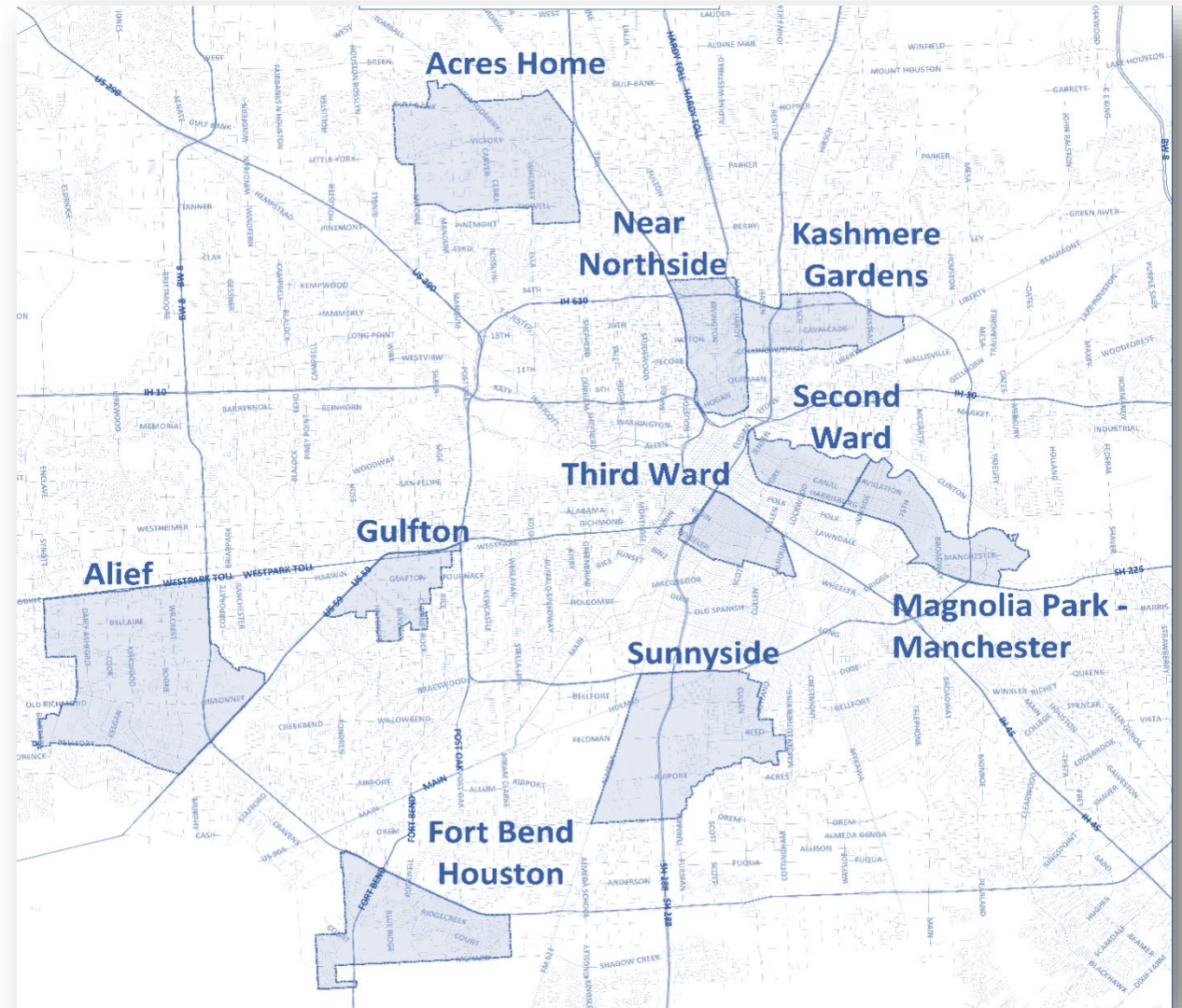
- Implementation of long-term projects begins
- Houston Endowment awarded grant money to establish Office of Complete Communities



TARGET NEIGHBORHOODS

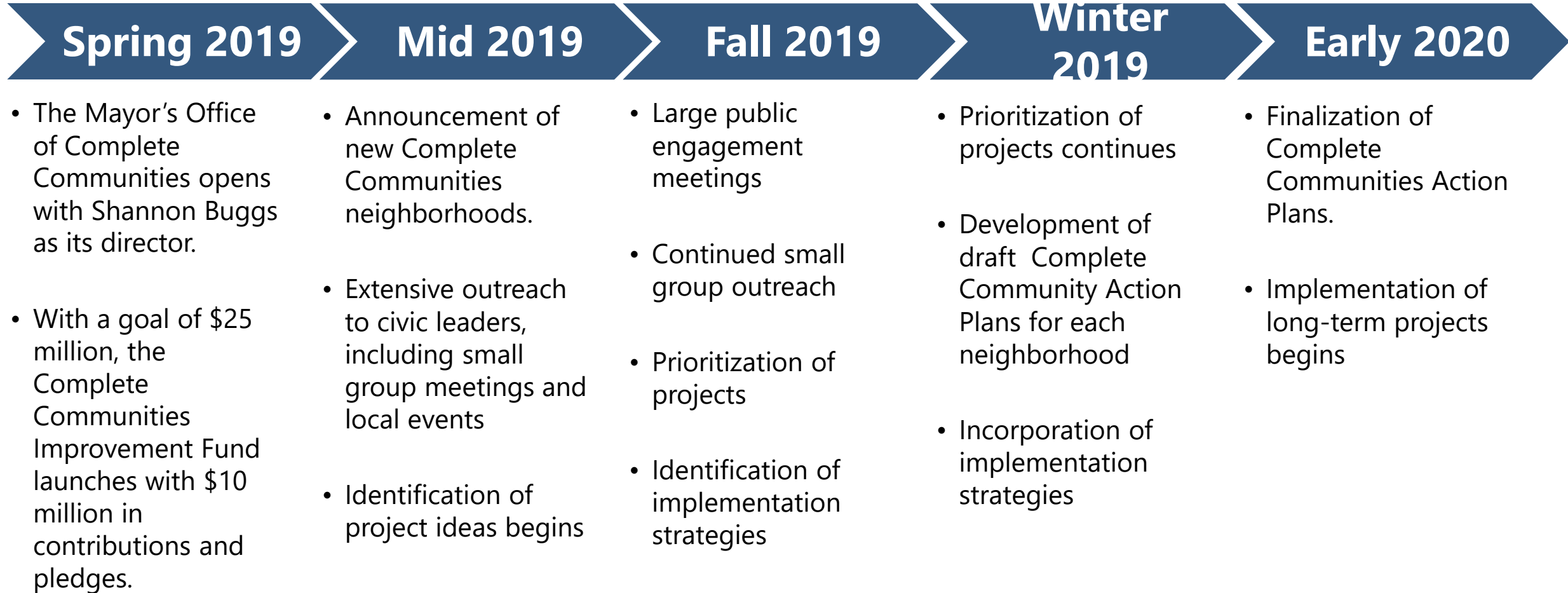
The initiative was expanded to 10 neighborhoods in June 2019. The five additional Complete Communities are:

- ✓ Alief
- ✓ Fort Bend Houston
- ✓ Kashmere Gardens
- ✓ Magnolia Park - Manchester
- ✓ Sunnyside





TIMELINE FOR THE PHASE 2 PLANNING PROCESS





GET INVOLVED

The Complete Communities Improvement Fund



CITY OF HOUSTON - COMPLETE COMMUNITIES

COMPLETE COMMUNITIES IMPROVEMENT FUND

The Complete Communities Improvement Fund was launched in 2019 to facilitate private support for the high-impact, high-priority projects identified in the Action Plans. The Fund is administered by the Greater Houston Community Foundation, a 501(c)3 charitable foundation with 20+ years of philanthropic impact in Houston.

Contributors to the fund include:





CITY OF HOUSTON - COMPLETE COMMUNITIES

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